State Highway H&S Programme



Prepared by James Mear, State Highway H&S Programme Manager, NZ Transport Agency



The Trigger

The triggers - Pike River Disaster



The Death of 29 People



New Zealand Government

Engage

Listen

Adapt

Transform

The big picture

You are eight time more likely to die on a NZ worksite than the UK

Eight fatalities on NZ construction sites during 2012

The fatalities on NZ construction sites between 2007 & 2012





8

8

The big picture 2012 Principal to Contract

28 Million man hours worked on NZTA sites between June '11 & '12

62 LTI's Either a death, permanent disability or time off work

8583 NM Near misses on our contracts





The big picture The changing environment





Working from first Principles

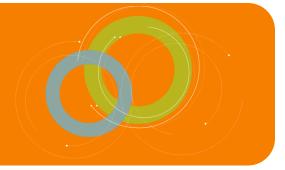
What is it?

- A partnership between NZTA & Suppliers.
- A collective interest to satisfy the NZTA's obligation as Principal to Contract under the HSE Act 1992
- Ensure what we practice is consistent across NZ and across our sector.

Engage
Listen
Adapt
Transform



Collaboration



What is the purpose?

- Industry leads safety at the workface
- The NZTA leads safety in its business
- Leadership component with focus on non-traditional areas and behaviours





A culture change through partnership





What does the form & function look like?



- Leadership ۲
- **Sponsor Programme**



The Working Group (PMO)

- **Sponsor Projects**
- Create and Manage Programme.

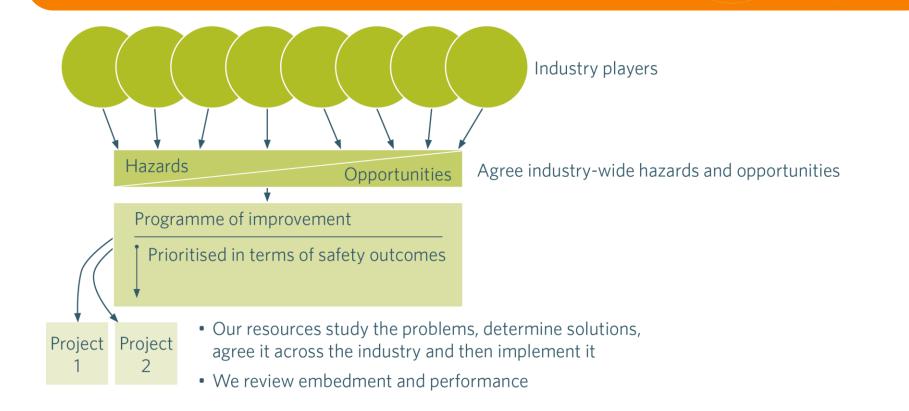


The Project Managers

- Act as PM Lead for • identified Projects
- **Company representation** ٠ to help create future environment.

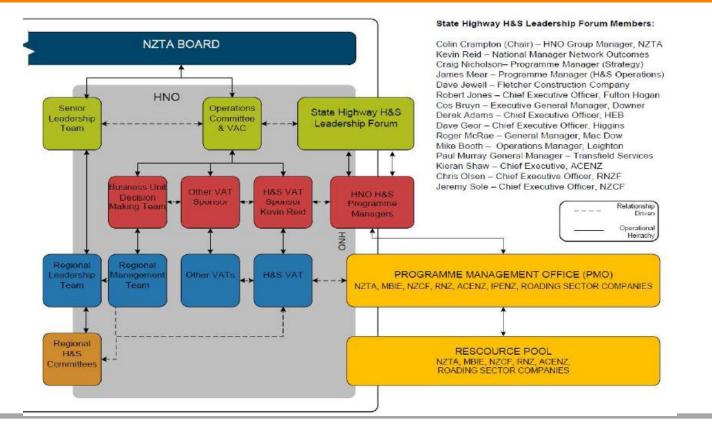


Hazards and opportunities approach



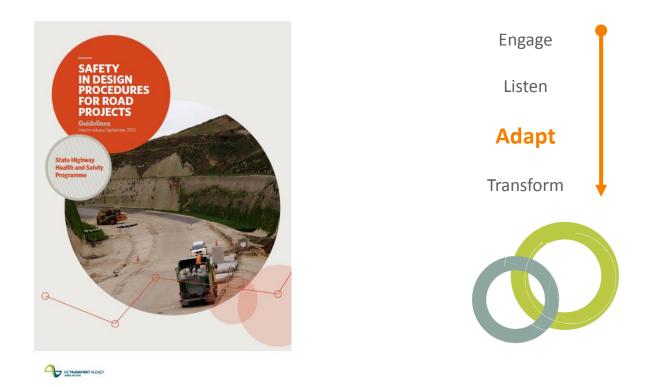


What does *good* look like? Structure





Safety in Design for the State Highway

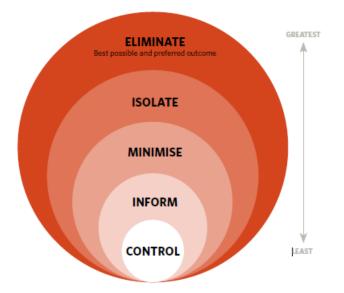




What is Safety in Design?

A process that:

- integrates hazard identification and risk assessment methods early in the design process
- considers how to eliminate, isolate or minimise the risks of injury and ill health to those who will construct, operate, maintain, decommission or demolish an asset
- Identifies hazards that can be designed out





Why NZTA wants to use Safety in Design

- To reduce the risk of directly, or indirectly, causing harm to people throughout the lifecycle of an asset
- To continually challenge and improve designs
- Designers have a duty of care to create safe places to live and work
- Changes early in the design stage are more cost effective and make good financial sense
- Considering the interests of different parties in an asset results in better health and safety outcomes



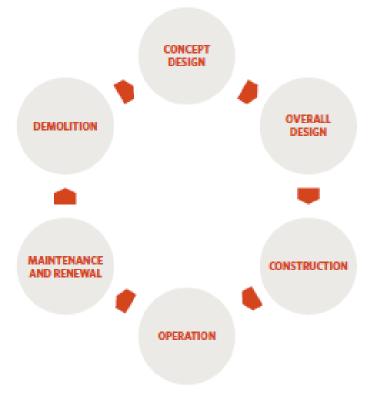
Principles of Safety in Design

The key elements that impact on achieving SID are:

- Effective collaboration to identify project risks
- Involves those responsible for design decisions
- Applies to every stage of the project lifecycle
- Follows a systematic risk based approach
- Requires safe design knowledge and capability
- Results in effective information transfer



The project lifecycle



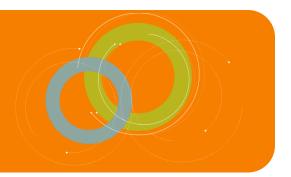


The State Highway Health & Safety PMO Landing Pad

- The SHHSLF identified SID as an area where designers could proactively influence H&S outcomes
- ACENZ formed a Working Group to develop a guideline (based on consultant guides, SCIRT, ConsultAustralia, CDM, etc)
- Initial draft guide circulated to ACENZ members, NZTA, HS PMO, etc for feedback
- Draft updated and ready to be issued as an 'Interim Guide' for use on projects



Initial success No.1 Safety in Design







Current Challenges

- Social acceptance
- Procurement
- Measuring success
- Developing Competent Facilitators

